# Charleston County School District

Financial Audit Presentation Year Ended June 30, 2014



Results . Access . Partnerships . Diversity



### OPINION

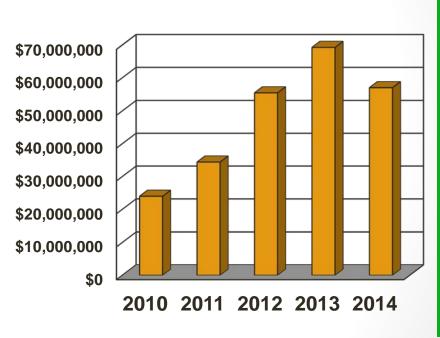
- The School District's responsibility:
  - Effective internal controls
  - Financial statements
- GF&H responsibility:
  - Opinion-reasonable assurance that financial statements are materially correct
- Issued unmodified opinion
  - **BEST OPINION THE SCHOOL DISTRICT CAN**RECEIVE



### General Fund

- Total fund balance of \$57 million decreased \$12.3 million from FY13 (the budget planned for a \$12.8 million decrease)
  - \$7.4 million in non-spendable primarily due to \$6.9M in prepaid items (prepaid property insurance and charter school prepayments)
  - > \$10.4 million in assignments
    - > \$2.9M in encumbrances
    - > \$7.4M budget shortfall for FY2015
  - > \$39.2 million is unassigned

#### **GENERAL FUND**



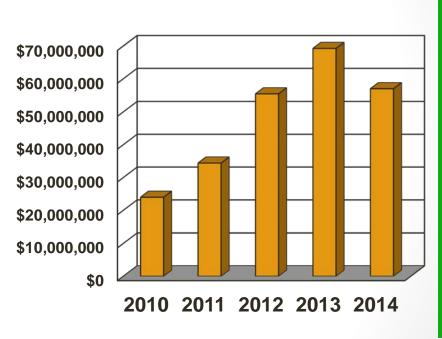
**Fund Balance** 



### General Fund

- Total fund balance of \$57 million decreased \$12.3 million from FY13 (the budget planned for a \$12.8 million decrease)
  - \$7.4 million in non-spendable primarily due to \$6.9M in prepaid items including \$4.5M in prepaid property insurance and \$2.4M in charter school prepayments
  - > \$10.4 million in assignments
    - > \$2.9M in encumbrances
    - > \$7.4M budget shortfall for FY2015
  - > \$39.2 million is unassigned

#### **GENERAL FUND**



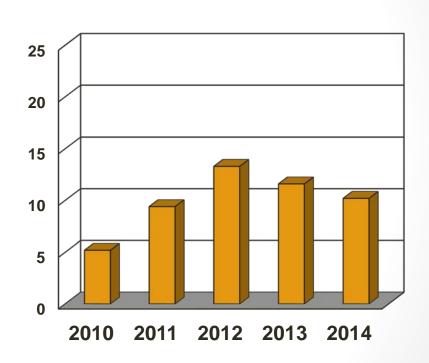
**Fund Balance** 



### General Fund

- Unassigned fund balance is \$39.2 million, which is 10.2% of 2014 actual expenditures and 9.7% of 2015 budgeted expenditures
- \$5.3 million decrease from the prior year
- GFOA recommends a minimum of 16.7% (two months)

#### **GENERAL FUND**



Unassigned Fund Balance as a % of General Fund Expenditures



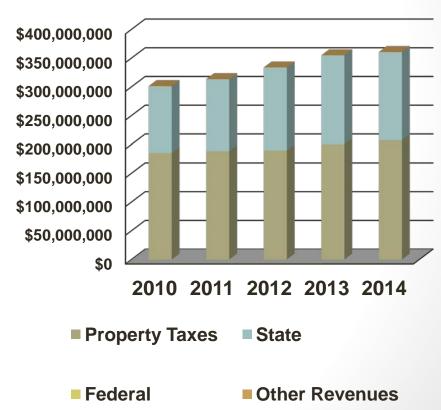
- Major Reasons To Maintain An Adequate Fund Balance:
  - Cash flow through second half of calendar year; property taxes are cyclical
  - Significant emergencies and unanticipated expenditures
  - Flexibility for discretionary funding needs
  - Potential for better interest rates on debt issues (can save the School District money)
  - To cover potential shortfalls from the state
  - Important given the uncertain economic times
  - Unique requirements of a coastal entity (Acts of God, etc.)



#### **General Fund Revenues:**

- \$360.7 million for 2014:
  - \$207.6 million from property taxes
  - \$152.5 million from the state gov't
  - \$97 thousand from the federal gov't
  - \$488 thousand for all other revenues
- \$5.7 million (1.6%) increase from 2013
  - \$7.2M or 3.6% increase in local property tax revenues due to a 3.1% increase in assessed values
  - \$1.7M or 1.1% decrease in state revenues due to reclassifications of various property tax funding districts

# GENERAL FUND REVENUES

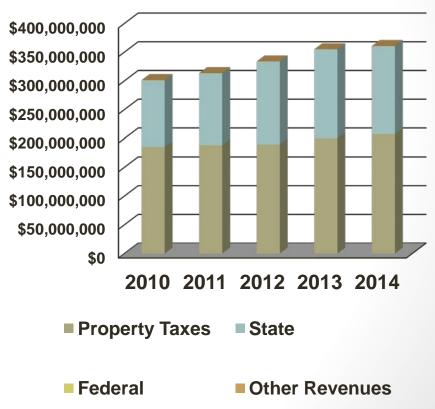




#### **General Fund Revenues:**

- \$869 thousand (0.2%) over budget
  - \$4.6M less than budget in local property tax revenues due to lower than anticipated collections
  - \$5.6M higher than budget in state revenues due primarily to an increase in base student cost and retiree insurance

# GENERAL FUND REVENUES

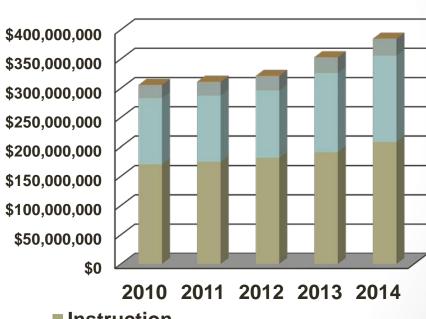




#### **General Fund Expenditures:**

- \$384.4 million for 2014:
  - \$207.9 million in instruction
  - \$147.4 million in support services
  - \$28.4 million in Payments to Component Units (charter schools)
  - \$741 thousand in other expenditures
- \$31.8 million (9.0%) increase from 2013
  - \$11.0M increase in salaries and \$8.1M increase in fringe benefits due to the budgeted step increase for teachers and 1.4% COLA to all employees as well as increases in mandated fringe rates (SCRS, health, etc.)
  - \$2.0 million increase in payments to charter schools

#### **GENERAL FUND EXPENDITURES**



- Instruction
- Support
- Community
- Payments to Component Units
- All Other



#### **General Fund Expenditures (Continued):**

- \$1.2 million over budget (less than 1%)
  - \$2.8M over budget in Instruction
    - \$3.3M over budget in benefits primarily due to:
      - workers' compensation exceeding budget by approximately \$2.2M due to the end of year liability estimate coming in higher than expected
      - retirement exceeding budget by approximately \$848k
    - \$459k under budget in Supplies and Materials
  - \$4.2M under budget in Support Services
    - \$3.5M under budget in Purchased Services-primarily:
      - \$1.3M under budget in Technology Purchased Services
      - \$654k under budget in Transportation Services
    - \$1.3M under budget in supplies and materials
      - \$581k under budget in Technology Software expenditures
  - \$2.4M over budget in payments to component units (charter schools) as a result of the unbudgeted increase in state funding



#### **Food Service**

- The Food Service fund had an increase in fund balance of \$510k, compared to \$1.2M in the prior year:
  - Total revenues increased approximately \$1.1 million, or 4.7%, from the prior year. \$801k of this increase is related to local revenues primarily due to the supper program sponsored by SC DSS
  - Expenditures increased \$1.5M or 7.4% from the prior year primarily due to a \$559k increase in capital outlay related to the purchase of various equipment, a \$289k increase in salaries and a \$129k increase in fringe benefits.



#### **Special Revenue Fund**

- The Special Revenue fund is used to account for most of the School District's grant activities (the District is restricted in how it can use these revenues):
  - Total revenues increased \$2.2M (3.2%) primarily due to a \$4.4M increase in federal revenues partially offset by a \$1.5M decrease in state revenues and a \$652k decrease in local revenues. The increase in federal revenues is related to the Teacher Incentive Fund (\$3.7M increase) and Race to the Top Fund (\$6.1M increase) grants being in their first full year of operation partially offset by a decrease in the Title I allocation. State revenues decreased due to a \$1.1M decrease in IDEA contingency revenues.
  - The Special Revenue fund had 75 individual funds/special revenue programs during FY14.
  - Fund Balance of \$3.4M, a decrease of \$1.4M from the prior year.

#### **EIA Fund**

- The EIA Fund is used to account for the School District's state receipts related to the Education Improvement Act:
  - Total state revenues were \$29.3 million an increase of \$228k or less than 1% from 2013.
  - The EIA Fund had 25 individual funds/EIA programs during FY14.



#### **Debt Service – District Fund**

- The Debt Service District fund is used to account for property taxes collected and held by the County Treasurer to make annual principal and interest payments on the District's debt:
  - Total revenues of \$82.4M, an increase of \$1.1M or 1.3% from the prior year primarily as a result of a \$1.6M increase in property tax revenues related to a 3.1% increase in assessed values.
  - Fund balance deficit of \$1.2M, due to short-term debt issuances

#### **Debt Service – CEEF Fund**

- The Debt Service CEEF Fund is used to account for the debt service reserve funds related to the School District's CEEF blended component unit:
  - Total revenues of \$811k, a decrease of \$14.0M or 94.5% from FY13 as a result of the District receiving a \$13.1M termination payment from the termination of a forward delivery agreement as part of the refunding of the 2005 CEEF bonds during FY13. Remaining decrease is due to decreased interest income as a result of reserve funds used in the FY2013 debt refundings.
  - Total fund balance of \$27.7M, a decrease of \$605k or 21.4%, due to the debt service expenditures exceeding interest income and transfers in. Most of this fund balance is required reserves per the debt documents.



#### **Capital Projects – District Fund**

- The Capital Projects District fund is used to account for most of the District's capital improvement activities:
  - Total revenues of \$84.3M, an increase of \$8.1M or 10.6% from the prior year primarily due to an \$8.2M increase in Local One Cent Sales Tax revenues.
  - Total fund balance of \$67.8M, a decrease of \$24.1M or 26.2%, due to expenditures related to ongoing construction projects. Fund balance is restricted for future capital improvements (capital projects).

#### **Capital Projects – CEEF Fund**

- The Capital Projects CEEF Fund is used to account for the capital improvements related to the School District's CEEF blended component unit:
  - Total revenues of \$4k, which is consistent with the prior year revenues.
  - Total fund balance of \$14.1M, a decrease of \$20.3M or 59.0%, due to expenditures related to ongoing construction projects. Fund balance is restricted for future capital improvements (capital projects).



#### **Other Items of Note:**

- Total capital assets were \$1.2 billion at 6/30/14 increase of \$106.7 million from 6/30/13:
  - \$120.1 million increase in buildings primarily due to completed construction projects, including:
    - Lincoln High School Renovations
    - Montessori Community School
    - Laing Middle School Roof/Building Envelope
    - NEW Buist Academy
    - NEW James Simons Elementary School
    - NEW Memminger Elementary School
- Construction commitments of approx. \$56.5M at 6/30/14 in addition to \$40.6M awarded subsequent to 6/30/14



#### **Other Items of Note:**

- Total long-term obligations outstanding at 6/30/14 were \$850.5 million decrease of \$31.5 million from 6/30/13.
  - Decrease is primarily due to \$25.5 million in scheduled principal payments made during the year.
  - Total debt service payments for 2015 on outstanding debt are expected to be \$72.5M.
  - Subsequent debt issues:
    - \$67.2M Tax Anticipation Note due in April 2015
    - \$58.9M short-term General Obligation Bonds due in March 2015
    - \$111.6M Series 2014 CEEF Refunding Bonds used to refund \$133.0M of the outstanding 2006 CEEF Bonds.



#### **Other Items of Note:**

- Implemented GASB #65 *Items Previously Reported as Assets and Liabilities* during the year ended June 30, 2014. Impacts included:
  - Bond issuance costs of \$3.6M were written off as an adjustment to opening net position.
  - Deferred refunding charges, which were previously reported as a reduction of long-term liabilities, are now being reported as a deferred outflow of resources.
  - Deferred revenues related to property taxes are now reported as deferred inflows of resources on the fund statements.



#### **AUDITING/ACCOUNTING UPDATE:**

- Future Significant Changes in Accounting Principles:
  - GASB #68: Accounting and Financial Reporting for Pensions. Becomes effective in 2015 for cost-sharing multiple-employer plans. Since the District participates in the state multiple-employer pension plans (SCRS and PORS), the District will be required to record its pro-rata portion of the net pension liability associated with these plans in its Statement of Net Position which is expected to decrease the District's net position by approximately \$497.9M based on the latest information provided by the SC Public Employee Benefit Authority.



#### **Compliance**

- Material Weakness Recording of principal payment on short-term debt.
- Single Audit was required for 2014
  - Individuals with Disabilities Education Act ("IDEA") Cluster
  - School Improvement Grants ("SIG") Cluster
  - Title I
  - Head Start
  - Race to the Top ("RTT")
- Single Audit Findings:
  - Head Start Allowable Costs: Payroll Charges
  - RTT Allowable Costs: Payroll Charges
  - SIG Allowable Costs: Payroll Charges

#### **Management Letter**

- Required communications to management and those charged with governance. The following issues were noted:
  - Payroll more issues, but significant improvements since the new payroll team was hired



#### **Consideration of future financial risks**

- Future continued increases in salaries and benefits
  - Efficiency/effectiveness improvements
- Increased operating costs due to new facilities

These should be addressed in long-term strategic and financial planning



### **Summary**

- Unmodified opinion on the Financial Statements from GF&H
- Good financial condition as of June 30, 2014
- Consider uses of fund balance carefully in future years
- Consider impact of long-term issues in five year cash flow and budget projections

